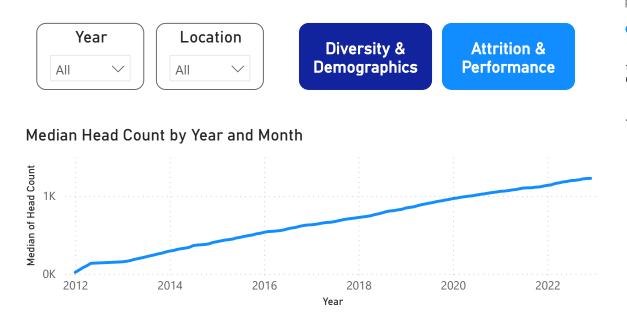
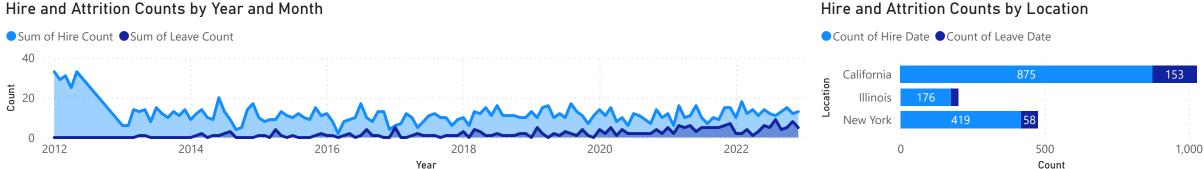
## **Overview of Company Behavior and Trajectory**



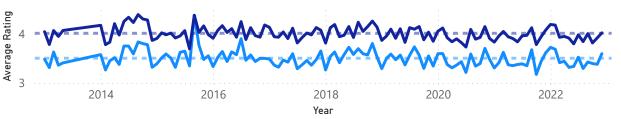
The company has been in a major growth period since 2012, consistently hiring at numbers higher than employees are leaving. Considering the possibility of yearly seasonal behavior to hiring and attrition behavior, the 2 year forecast depicts a continued growth, predicting 1,444 employees at the end of 2024.



Average Manager and Employee Self Rating by Year and Month

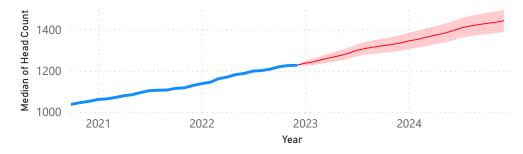
Rating: 1 = Unacceptable | 2 = Needs Improvement | 3 = Meets Expectation | 4 = Exceeds Expectation | 5 = Above and Beyond

• Average of Average Manager Rating • Average of Average Self Rating



Employees are consistently rating their own performance higher than their managers are. The average employee rates themselves half a level higher than their manager.

2 Year Forecast of Median Head Count by Year and Month



#### Hire and Attrition Counts by Location

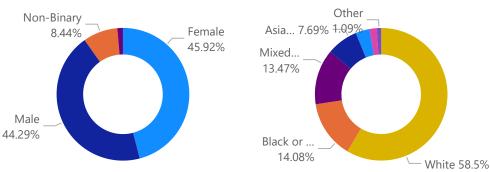
The California location has the most employees. All locations have a similar proportion, about 12% to 14%, of attrition to hires.

## **Employee Diversity and Demographics**



#### Hires by Gender



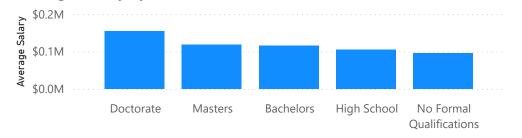


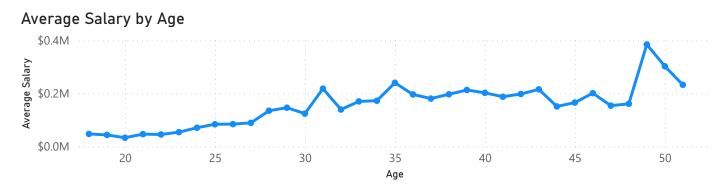
#### Hires by Location and Department

● Human Resources ● Sales ● Technology



Average Salary by Education





#### Average Salary Earned by Job Role and Gender

● Female ● Male ● Non-Binary ● Prefer Not To Say

Job Role

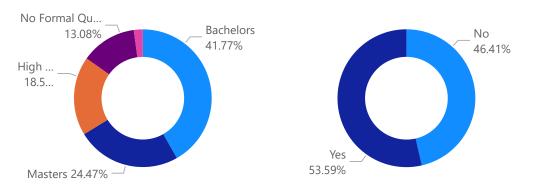
HR Manager	45.90%		54.10%			
Analytics Manager	26.60%	28.65%		27.98% 16.77		7%
Manager	37.92%		37.80%		24.28%	
HR Business Partner	40.47%		24.50%	24.50% 35.03%		
Engineering Manager	25.53%	24.30%	24.88	% 25.29%		
Machine Learning Engineer	26.00%	26.13%	24	50% 23.37%		
Senior Software Engineer	22.97%	21.12%	21.03%	34.88%		
Sales Executive	27.11%	26.00%	2	21.40%		, D
HR Executive	34.69%	35.39%			29.92%	
Data Scientist	30.99%	26.40	1%	27.05% 15.56%		6%
Software Engineer	25.09%	23.51%	25.47	6 25.94%		
Sales Representative	32.45%	35.69%			31.87%	
Recruiter	37.86%	32.92%			29.22%	
0%	20%	40%	60%		80%	100
		Average S	alary Percenta	ige		

Overall, **pay between genders is somewhat balanced** among job roles. There may be **some imbalances**; for instance all HR Managers in California and New York are female and male respectively. All locations display an **overall positive relationship between salary and education level and age**. Within most job roles and/or seniority, salary does not seem to be highly impacted by education level. On the other hand,

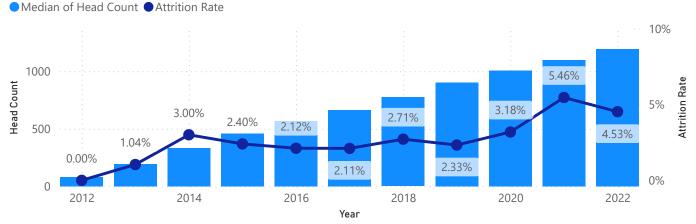
## **Employee Attrition and Performance**



### Attrition Count by Education Level Attrition Count by Over Time



#### Company-wide Attrition Rate and Head Count by Year



A good attrition rate should be under 10%. With the growth period of the company, the attrition rate is at a good place. As the head count increases in the future, attrition rate should be expected to increase as well, but preventative measures should be taken to keep attrition rate under 10%.

# Interestingly, according to managers' rating of their employees' performance, there is **more varying performance in job roles with lower attrition**.

For instance, analytics managers and HR executives have more sub 3 ratings, i.e. more employees in these job roles are not meeting expectations. On the other hand, data scientists have ratings between meeting and exceeding expectations, yet they have the highest attrition count.



Attrition Count by Job Role

